



CONSTRUYENDO EXPERIENCIAS



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### GICSA ANNOUNCES CONSOLIDATED RESULTS FOR SECOND QUARTER 2021

Mexico City, July 28, 2021 – GRUPO GICSA, S.A.B. de C.V. ("GICSA" or "the Company") (BMV: GICSA), a Mexican leading company specialized in the development, investment, commercialization and operation of shopping malls, corporate offices and mixed-use properties, announced today its results for the second quarter ("2Q21") and for the sixth months ("6M21") period ended June 30, 2021.

All figures have been prepared in accordance with International Financial Reporting Standards ("IFRS") and are stated in millions of Mexican pesos (Ps.).

GICSA's financial results presented in this report are unaudited. Therefore, figures in this report may be subject to adjustments in the future.

### **Main Highlights**

### **Corporate**

- On July 22, GICSA announced the initiation of a process to develop, analyze and evaluate comprehensive strategic alternatives to address the Company's capital structure, including its indebtedness, liquidity, and upcoming interest payments, in order to create long-term value and to position GICSA for improved financial performance. To this end, the Company hired Lazard as a financial advisor and Bufete Robles Miaja, SC and Cleary Gottlieb Steen & Hamilton as legal counsel.
- In May, GICSA successfully refinanced the debt of Paseo Arcos Bosques, with a maturity of 5 years extended to 2026, an outstanding balance of Usd. 150 million, and a Libor rate of 1M + 335 bps.
- During 2Q21, GICSA signed 58 agreements under the tenant Covid-19 support program for approximately Ps.78 million in credit notes.
  - In accordance with IFRS 16, in 2Q21, Ps. 69 million were recognized in the income statement. The remaining balance is maintained in the financial position statement and will be gradually amortized according with the remaining term of each contract.
  - With these agreements the Company was able to recover 81% of collections in 2Q21, 20% higher than in 1Q21. The recovery rate for offices was 91%, while in shopping centers was 77%.
  - Due to an increase in cases as a result of the new variant of Covid-19 and the reinstatement of health restrictions by governmental authorities in some of GICSA's properties locations, there is the possibility of additional discounts and rental support for customers in the near future.

#### **Operations**

GICSA reported a total of 965,534 square meters of Gross Leasable Area (GLA) comprised of 17 properties in
operation at the close of 2Q21. Proportional GLA was 86%, equivalent to 826,343 square meters. This
represented an increase of 6% in total GLA and 7% in proportional GLA, compared to 2Q20.





- During 2Q21, GICSA opened 55 new doors (12,088 square meters) in relation to the portfolio in operation, an increase of 67% compared to 1Q21.
- During 2Q21, GICSA signed 70 new doors (13,785 square meters) in relation to the portfolio, an increase of 52% compared to 1Q21.
- At the close of 2Q21, the occupancy rate of the stabilized portfolio was 87%, and 85% of the total portfolio.
- At the close of 2Q21, the renewal rate of the stabilized portfolio was 99%.
- At the close of 2Q21, the average rent per square meter of the stabilized portfolio was Ps. 375 and Ps. 374 in the total portfolio, a decrease of 3%, compared to 2Q20.
- At the close of 2Q21, lease spread of shopping malls within the stabilized portfolio was 4%.
- At the close of 2Q21, the number of visitors to properties within the commercial portfolio reached 13 million, an increase of 31% compared to 1Q21.

#### **Financial**

- Fixed rental revenues in 2Q21, after the proportional recognition of the Covid-19 support program, was Ps. 651 million, a decrease of 9% compared to 2Q20.
- Total revenue in 2Q21, after the proportional recognition of the Covid-19 support program, was Ps. 908 million, a decrease of 4% compared to 2Q20.
- Consolidated and proportional NOI in 2Q21 were Ps. 743 million and Ps. 619 million, decreases of 6% and 7%, respectively, compared to 2Q20.
- Consolidated and proportional EBITDA in 2Q21 were Ps. 681 million and Ps. 557 million, decreases of 7% and 8%, respectively, compared to 2Q20.
- Consolidated and proportional debt at the close of 2Q21 were Ps. 27,735 million and Ps. 25,224 million, respectively, decreases of 7%, compared to consolidated debt in 2Q20. Consolidated LTV was 37%.





### **Comments by the Chief Executive Officer**

Dear Investors,

Along with the gradual recovery from the Covid-19 pandemic and the advancement of the vaccination program in Mexico, this quarter we saw a slight recovery in the number of visitors and sales at our shopping malls, which also contributed to moderately improved collection recovery levels. Despite these improvements, our financial statements reflect slight decreases in revenues, due to the accounting recognition of discounts granted as part of the Covid-19 support program over the last year.

In addition, the economic outlook remains uncertain, as the country has seen recent increases in cases and corresponding health restrictions as a result of the new variant of Covid-19. Accordingly, these developments open up the possibility of additional rent discounts and support to our tenants in the near future. Further, we still have several pending negotiations with certain tenants to grant as well as recognize discounts agreed upon in previous quarters.

Although we now have greater clarity on the impact of the pandemic on our operations, the health crisis has demonstrated repeatedly that the path to success is not linear, and we must remain vigilant to any new challenges that may arise.

With that in mind, in May, we refinanced the debt of Paseo Arcos Bosques, extending maturity by 5 years to 2026, with an outstanding balance of US\$ 150 million, and a Libor rate of 1M + 335 bps.

Also, as a preventive measure, we recently initiated the process of analyzing and evaluating strategic alternatives with Lazard, our financial advisor, and with Bufete Robles Miaja, SC and Cleary Gottlieb Steen & Hamilton as legal counsel, to improve our capital and debt structure, including our indebtedness, liquidity and upcoming interest payments.

Regarding the support program for our tenants, we have granted, since the beginning of the pandemic, discounts totaling Ps. 556 million, of which Ps. 78 million were granted in 2Q21 and Ps. 290 million were recognized in our income statement during 2020 and 6M21. The remaining balance will be recognized in accordance with accounting standards during the remaining term of each contract.

On the operational side, the number of visitors to our properties during the second quarter increased by 31%, compared to the levels recorded in 1Q21. Our lease spread was 4% and average rent per square meter was Ps. 375 in our stabilized portfolio. Our renewal rate was 99%, while the occupancy rate was 87%, or 81% when considering tenants that haven't opened due to the pandemic.

With regard to commercialization, we signed 70 new doors during the quarter, an increase of 52% compared to 1Q21, of which 55 were opened.

Moreover, in 2Q21 was a 20% increase in collections compared to 1Q21, representing a recovery rate of 81%. Consolidated and proportional NOI were Ps. 743 million and Ps. 619 million, decreasing 6% and 7%, respectively. Consolidated and proportional EBITDA in 2Q21 were Ps. 681 million and Ps. 557 million.

Looking ahead, we will keep in place control measures and health protocols mandated by the government authorities. Our priorities will remain consistent with our long-term vision of creating value for our investors and business partners, namely preserving liquidity, optimizing expenses, retaining our customers, commercializing available spaces and recovering our cash flow levels.

I reiterate our appreciation for your confidence and continuous support.

Abraham Cababie Daniel
Chief Executive Officer of Grupo GICSA





#### **GICSA Model**

GICSA's business model is focused on capturing value throughout the project cycle for its businesses as well as third-party projects, and subsequently generating additional revenue from services to third parties. The Company's C-Corp structure and business model eliminate fee leakage, helping maximize shareholder returns.

#### The three pillars of our business model are:

- 1. The portfolio of 17 properties in operation, which generates a consistent and solid cash flow, with a GLA of 965,534 square meters in which GICSA has an 86% stake.
- 2. The portfolio of properties under development and to be developed are bases for the Company's growth; it is expected that the two properties currently under construction will add a total of 74,405 square meters of saleable area and GLA of 58,013 square meters to the existing portfolio.
- 3. The four service companies, which cover the full real estate development cycle, provide service quality, operating efficiency, and eliminate fee leakages, and in which GICSA participates with 100% ownership.

### **Summary of Key Operational and Financial Indicators**

| Operating Ratios                                   | 2Q21    | 2Q20    | Var. % |
|--|---------|---------|--------|
| Gross Leasable Area (GLA in square meters)         | 965,534 | 912,162 | 6%     |
| GICSA's Gross Leasable Area (GLA in square meters) | 826,343 | 772,978 | 7%     |
| % of participation in total GLA                    | 86%     | 85%     | 1%     |
| Occupancy rate <sup>1</sup>                        | 87.5%   | 89.5%   | (2%)   |
| Average duration of contracts (years)              | 2.8     | 3.0     | (7%)   |
| Average rent <sup>1</sup> / square meters          | Ps. 375 | Ps. 387 | (3%)   |
| Renewal rate                                       | 98.6%   | 98.1%   | 0.5%   |
| Lease spread                                       | 3.6%    | 4.1%    | (11%)  |

<sup>&</sup>lt;sup>1</sup> Excludes portfolio in stabilization

| Financial Ratios (Thousands of Pesos)                       | 2Q21           | 2Q20           | Var. % |
|---|----------------|----------------|--------|
| Revenues from properties <sup>2</sup>                       | Ps. 907,938    | Ps. 943,895    | (4%)   |
| Proportional revenues from properties <sup>2</sup>          | Ps 752,928     | Ps 791,918     | (5%)   |
| Net Operating Income (NOI)                                  | Ps. 743,276    | Ps. 789,067    | (6%)   |
| GICSA's proportional net operating income (NOI)             | Ps. 618,888    | Ps. 663,189    | (7%)   |
| NOI margin over property revenues <sup>3</sup>              | 82%            | 84%            | (2%)   |
| NOI margin over proportional property revenues <sup>3</sup> | 82%            | 84%            | (2%)   |
| EBITDA  | Ps. 681,355    | Ps. 729,805    | (7%)   |
| GICSA's proportional EBITDA                                 | Ps. 556,967    | Ps. 603,927    | (8%)   |
| Profit before valuation effects                             | Ps. 647,010    | Ps. 673,371    | (4%)   |
| Total debt  | Ps. 27,735,463 | Ps. 29,671,948 | (7%)   |
| Total debt in pesos   | Ps. 20,691,001 | Ps. 22,201,525 | (7%)   |
| Total debt in US dollars                                    | Usd. 355,732   | Usd. 325,204   | 9%     |
| GICSA's proportional debt                                   | Ps. 25,224,333 | Ps. 26,980,671 | (7%)   |
| LTV⁴  | 37%            | 40%            | (8%)   |

<sup>&</sup>lt;sup>2</sup> Total revenues from properties of the portfolio under operation and development.

<sup>&</sup>lt;sup>3</sup> NOI /Revenues from properties

<sup>&</sup>lt;sup>4</sup> Total consolidated debt / Total Assets.



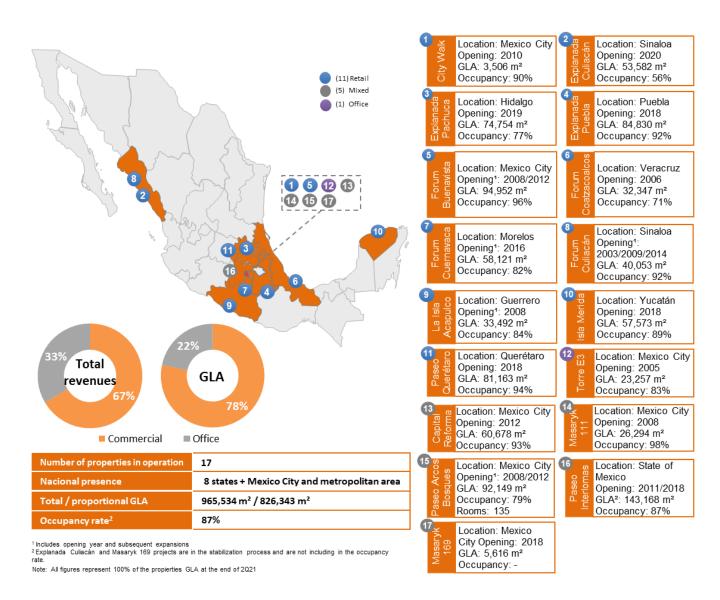


### **Portfolio in Operation**

At the close of June 30, 2021, GICSA is comprised of 17 properties in operation with 965,534 square meters of GLA, equivalent to eleven shopping malls, five mixed-use developments and one corporate offices. The breakdown of GICSA's total GLA is as follows: 64% a commercial properties, 34% is mixed-use properties (15% commercial use and 19% offices), and 2% is office space.

These properties are located in Mexico City and the surrounding metropolitan area, Acapulco, Culiacán, Cuernavaca, Puebla, Querétaro, Mérida, Pachuca and Coatzacoalcos. At the close of 2Q21, the average occupancy rate of GICSA's stabilized properties was 87%, with the portfolio in operation reaching 13 million visitors and 3 million vehicles during the period.

### Geographical distribution of the portfolio in operation







# **Properties of the Portfolio in Operation**

The following table presents a description of the properties in operation as of June 30, 2021:

| Portfolio in operation           | Location            | Operations starting year | <b>GLA</b><br>(square meters) | GICSA's<br>stake % | Proportional GLA (square meters) | GLA % total properties | Occupancy<br>rate | Parking<br>spaces |
|----------------------------------|---------------------|--------------------------|-------------------------------|--------------------|----------------------------------|------------------------|-------------------|-------------------|
| Stabilized properties            |                     |                          |                               |                    |                                  |                        |                   |                   |
| Commercial use                   |                     |                          |                               |                    |                                  |                        |                   |                   |
| City Walk                        | Mexico City         | 2010                     | 3,506                         | 100%               | 3,506                            | 0.4%                   | 90%               | 141               |
| Explanda Pachuca                 | Pachuca, Hgo.       | 2019                     | 74,754                        | 100%               | 74,754                           | 8%                     | 77%               | 2,411             |
| Explanada Puebla                 | Cholula, Pue.       | 2018                     | 84,830                        | 100%               | 84,830                           | 9%                     | 92%               | 2,000             |
| Forum Buenavista                 | Mexico City         | 2008                     | 94,952                        | 100%               | 94,952                           | 10%                    | 96%               | 2,372             |
| Forum Coatzacoalcos              | Coatzacoalcos, Ver. | 2006                     | 32,347                        | 50%                | 16,174                           | 3%                     | 71%               | 1,674             |
| Forum Cuernavaca                 | Cuernavaca, Mor.    | 2016                     | 58,121                        | 100%               | 58,121                           | 6%                     | 82%               | 2,974             |
| Forum Culiacán                   | Culiacán, Sin.      | 2003                     | 40,053                        | 100%               | 40,053                           | 4%                     | 92%               | 2,553             |
| La Isla Acapulco                 | Acapulco, Gro.      | 2008                     | 33,492                        | 84%                | 28,134                           | 3%                     | 84%               | 1,854             |
| La Isla Mérida                   | Mérida, Yuc.        | 2018                     | 57,573                        | 100%               | 57,573                           | 6%                     | 89%               | 2,800             |
| Paseo Querétaro                  | Querétaro, Qro.     | 2018                     | 81,163                        | 100%               | 81,163                           | 8%                     | 94%               | 3,163             |
| Subtotal commercial use          |                     |                          | 560,790                       | 96%                | 539,258                          | 58%                    | 88%               | 21,942            |
| Office use                       |                     |                          |                               |                    |                                  |                        |                   |                   |
| Torre E 3                        | Mexico City         | 2005                     | 23,257                        | 100%               | 23,257                           | 2%                     | 83%               | 1,618             |
| Subtotal office use              | •                   |                          | 23,257                        | 100%               | 23,257                           | 2%                     | 83%               | 1,618             |
| Mix use                          |                     |                          |                               |                    |                                  |                        |                   |                   |
| Capital Reforma                  | Mexico City         | 2012                     | 60,678                        | 100%               | 60,678                           | 6%                     | 93%               | 2,065             |
| Masaryk 111                      | Mexico City         | 2008                     | 26,294                        | 100%               | 26,294                           | 3%                     | 98%               | 710               |
| Paseo Arcos Bosques              | Mexico City         | 2008                     | 92,149                        | 50%                | 46,075                           | 10%                    | 79%               | 3,454             |
| Paseo Interlomas                 | State of Mexico     | 2011                     | 143,168                       | 50%                | 71,584                           | 15%                    | 87%               | 5,478             |
| Subtotal mix use                 |                     |                          | 322,289                       | 63%                | 204,630                          | 33%                    | 87%               | 11,707            |
| Total stabilized portfolio       |                     |                          | 906,337                       | 85%                | 767,145                          | 94%                    | 87%               | 35,267            |
| Properties in stabilization      |                     |                          |                               |                    |                                  |                        |                   |                   |
| Commercial use                   |                     |                          |                               |                    |                                  |                        |                   |                   |
| Explanada Culiacán               | Culiacán, Sin.      | 2020                     | 53,582                        | 100%               | 53,582                           | 6%                     | 56%               | 1,877             |
| Masaryk 169                      | Mexico City         | 2018                     | 1,359                         | 100%               | 1,359                            | 0.1%                   |                   | 219               |
| Office use                       |                     |                          |                               |                    |                                  |                        |                   |                   |
| Masaryk 169                      | Mexico City         | 2018                     | 4,257                         | 100%               | 4,257                            | 0.4%                   | -                 | -                 |
| Total portfolio in stabilization |                     |                          | 59,198                        | 100%               | 59,198                           | 6%                     | 51%               | 2,096             |
| Total portfolio in operation     |                     |                          | 965,534                       | 86%                | 826,343                          | 100%                   | 85%               | 37,363            |

The following table presents a description of the commercial spaces opened during 2Q21 and 6M21.

| Properties                       | 1Q21 | 2Q21 | 6M21 |
|----------------------------------|------|------|------|
| Paseo Interlomas                 | 3    | 13   | 16   |
| Explanada Puebla                 | 5    | 5    | 10   |
| Forum Culiacán                   | 4    | 6    | 10   |
| Forum Buenavista                 | 2    | 7    | 9    |
| Forum Cuernavaca                 | 4    | 5    | 9    |
| La Isla Mérida                   | 5    | 4    | 9    |
| Explanada Pachuca                | 3    | 3    | 6    |
| Paseo Querétaro                  | 2    | 4    | 6    |
| La Isla Acapulco                 | 1    | 3    | 4    |
| Paseo Arcos Bosques              | -    | 1    | 1    |
| Total stabilized portfolio       | 29   | 51   | 80   |
| Explanada Culiacán               | 4    | 4    | 8    |
| Total portfolio in stabilization | 4    | 4    | 8    |
| Total stores open                | 33   | 55   | 88   |





The following table presents the financial results of the stabilized properties as of June 30, 2021:

| Portfolio in operation                       | Occupancy rate       |                | Fixed rent |        |         | tal Revenue |        |         | NOI     |        | Pro     | oortional NC |        | Averag | e rent per | square |
|--|----------------------|----------------|------------|--------|---------|-------------|--------|---------|---------|--------|---------|--------------|--------|--------|------------|--------|
| Portiono in operation                        | Occupancy rate       |                |            |        |         |             |        |         |         |        |         |              |        |        | meter      |        |
|  | 2Q21                 | 2Q21           | 2Q20       | Var. % | 2Q21    | 2Q20        | Var. % | 2Q21    | 2Q20    | Var. % | 2Q21    | 2Q20         | Var. % | 2Q21   | 2Q20       | Var.   |
| Stabilized properties                        |                      |                |            |        |         |             |        |         |         |        |         |              |        |        |            |        |
| Commercial Use                               |                      |                |            |        |         |             |        |         |         |        |         |              |        |        |            |        |
| City Walk                                    | 90%                  | 4,196          | 3,743      | 12%    | 4,956   | 4,396       | 13%    | 4,237   | 3,567   | 19%    | 4,237   | 3,567        | 19%    | 427    | 432        | (1%    |
| Explanada Pachuca                            | 77%                  | 27,198         | 34,241     | (21%)  | 36,898  | 43,530      | (15%)  | 30,745  | 36,043  | (15%)  | 30,745  | 36,043       | (15%)  | 294    | 293        | 0.49   |
| Explanada Puebla                             | 92%                  | 26,286         | 38,935     | (32%)  | 36,425  | 54,790      | (34%)  | 27,381  | 47,505  | (42%)  | 27,381  | 47,505       | (42%)  | 248    | 247        | 0.4    |
| Forum Buenavista                             | 96%                  | 67,216         | 60,110     | 12%    | 102,931 | 78,198      | 32%    | 91,457  | 52,241  | 75%    | 91,457  | 52,241       | 75%    | 297    | 280        | 6%     |
| Forum Coatzacoalcos                          | 71%                  | 13,961         | 14,700     | (5%)   | 22,987  | 20,622      | 11%    | 12,252  | 14,859  | (18%)  | 6,126   | 7,430        | (18%)  | 236    | 241        | (2%    |
| Forum Cuernavaca                             | 82%                  | 26,865         | 28,127     | (4%)   | 36,632  | 36,751      | (0.3%) | 30,168  | 31,211  | (3%)   | 30,168  | 31,211       | (3%)   | 321    | 316        | 1%     |
| Forum Culiacán                               | 92%                  | 38,883         | 40,056     | (3%)   | 61,346  | 53,770      | 14%    | 54,038  | 49,463  | 9%     | 54,038  | 49,463       | 9%     | 404    | 377        | 7%     |
| La Isla Acapulco                             | 84%                  | 10,839         | 13,657     | (21%)  | 21,092  | 18,845      | 12%    | 13,730  | 13,005  | 6%     | 11,533  | 10,924       | 6%     | 211    | 198        | 7%     |
| La Isla Mérida                               | 89%                  | 24,044         | 36,676     | (34%)  | 39,772  | 47,093      | (16%)  | 28,639  | 39,040  | (27%)  | 28,639  | 39,040       | (27%)  | 385    | 385        | (0.19  |
| Paseo Querétaro                              | 94%                  | 35,783         | 48,940     | (27%)  | 52,911  | 70,682      | (25%)  | 40,764  | 60,773  | (33%)  | 40,764  | 60,773       | (33%)  | 324    | 322        | 0.59   |
| Subtotal Commercial Use                      | 88%                  | 275,270        | 319,186    | (14%)  | 415,950 | 428,677     | (3%)   | 333,411 | 347,705 | (4%)   | 325,088 | 338,195      | (4%)   | 304    | 296        | 3%     |
| Office Use                                   |                      |                |            |        |         |             |        |         |         |        |         |              |        |        |            |        |
| Torre E 3                                    | 83%                  | 35,874         | 47,733     | (25%)  | 44,129  | 57,015      | (23%)  | 38,241  | 50,625  | (24%)  | 38,241  | 50,625       | (24%)  | 620    | 703        | (129   |
| Subtotal Office Use                          | 83%                  | 35,874         | 47,733     | (25%)  | 44,129  | 57,015      | (23%)  | 38,241  | 50,625  | (24%)  | 38,241  | 50,625       | (24%)  | 620    | 703        | (129   |
| Mix Use                                      |                      |                |            |        |         |             |        |         |         |        |         |              |        |        |            |        |
| Capital Reforma                              | 93%                  | 73,166         | 89,980     | (19%)  | 91,834  | 113,876     | (19%)  | 79,283  | 96,744  | (18%)  | 79,283  | 96,744       | (18%)  | 519    | 556        | (7%    |
| Masaryk 111                                  | 98%                  | 43,656         | 49,129     | (11%)  | 52,514  | 59,663      | (12%)  | 45,216  | 53,895  | (16%)  | 45,216  | 53,895       | (16%)  | 582    | 648        | (109   |
| Paseo Arcos Bosques                          | 79%                  | 113,609        | 124,596    | (9%)   | 139,174 | 150,169     | (7%)   | 112,795 | 126,754 | (11%)  | 56,397  | 63,377       | (11%)  | 602    | 672        | (109   |
| Paseo Interlomas                             | 87%                  | 97,186         | 81,304     | 20%    | 141,964 | 127,601     | 11%    | 120,191 | 106,449 | 13%    | 60,095  | 53,225       | 13%    | 330    | 327        | 1%     |
| Subtotal Mix Use                             | 87%                  | 327,616        | 345,009    | (5%)   | 425,486 | 451,309     | (6%)   | 357,485 | 383,842 | (7%)   | 240,992 | 267,241      | (10%)  | 462    | 496        | (7%    |
| Total stabilized portfolio                   | 87%                  | 638,760        | 711,927    | (10%)  | 885,565 | 937,001     | (5%)   | 729,136 | 782,172 | (7%)   | 604,321 | 656,060      | (8%)   | 375    | 387        | (3%    |
| Properties in stabilization                  |                      |                |            |        |         |             |        |         |         |        |         |              |        |        |            |        |
| Commercial Use                               |                      |                |            |        |         |             |        |         |         |        |         |              |        |        |            |        |
| Explanada Culiacán                           | 56%                  | 12,119         | -          | 100%   | 16,890  | -           | 100%   | 8,656   | =       | 100%   | 8,656   | =            | 100%   | 347    | -          | 100    |
| Total portfolio in stabilization             | 56%                  | 12,119         | -          | 100%   | 16,890  | -           | 100%   | 8,656   | -       | 100%   | 8,656   | -            | 100%   | 347    | -          | 100    |
| Total portfolio in operation                 | 86%                  | 650,879        | 711,927    | (9%)   | 902,455 | 937,001     | (4%)   | 737,792 | 782,172 | (6%)   | 612,977 | 656,060      | (7%)   | 374    | 387        | (3%    |
| Key money of projects under development      | -                    |                | -          | -      | 5,484   | 6,894       | (20%)  | 5,484   | 6,894   | (20%)  | 5,911   | 7,128        | (17%)  |        | -          | -      |
| Total portfolio                              | 86%                  | 650,879        | 711,927    | (9%)   | 907,938 | 943,895     | (4%)   | 743,276 | 789,067 | (6%)   | 618,888 | 663,189      | (7%)   | 374    | 387        | (39    |
| roportional NOI" is the net operating income | related to GICSA's a | lirect or indi | ert stake  |        |         |             |        |         |         |        |         |              |        |        |            |        |

The following table presents the composition of operating income:

| Composition of total income | 2Q21  | 2Q20  |
|-----------------------------|-------|-------|
| Fixed rent                  | 71.7% | 75.4% |
| Variable rent               | 1.4%  | 0.7%  |
| Key money                   | 3.5%  | 3.0%  |
| Parking lot                 | 3.7%  | 1.8%  |
| Maintenance and advertising | 15.8% | 16.1% |
| Services and others         | 3.9%  | 3.0%  |
| Total income                | 100%  | 100%  |

<sup>\*</sup>Calculation based on the properties of total portfolio.





### Leasing contract characteristics

GICSA has a solid management track record, which ensures the diversification by industry of high-quality tenants, as management consider that this type of tenant can help shield the Company from low market cycles that can affect particular industries or sectors.

At the close of 2Q21, GICSA's property portfolio had 1,970 leasing contracts with tenants with high credit ratings and diversified in terms of industry and geographic location, providing a healthy mix within the Company's revenue stream.

The following table shows the distribution of lease contracts by tenant category as a percentage of revenues based on GLA and fixed rent.

| Distribution of lease contracts by category | % of GLA | % of fixed rents |
|---|----------|------------------|
| Women and men apparel                       | 16.5%    | 19.6%            |
| Entertainment and sports                    | 33.0%    | 17.6%            |
| Restaurants                                 | 8.3%     | 12.7%            |
| Health & beauty                             | 4.3%     | 9.1%             |
| Fast food                                   | 3.7%     | 8.2%             |
| Department stores                           | 14.5%    | 6.4%             |
| Others                                      | 3.7%     | 5.8%             |
| Sport appareal and footwear                 | 3.8%     | 5.6%             |
| Home and decoration                         | 3.5%     | 4.5%             |
| Cellphone companies and communications      | 1.4%     | 2.9%             |
| Women and men footwear                      | 1.3%     | 2.8%             |
| Services                                    | 1.2%     | 2.1%             |
| Children's clothing and toys                | 1.0%     | 1.6%             |
| Autoservice store                           | 3.7%     | 1.1%             |
| Total                                       | 100%     | 100%             |

The following table shows GICSA's top 10 tenants as a percentage, in terms of fixed rent.

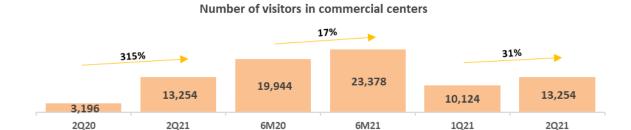
| Main tenants based of monthly fixed rent | % of fixed rents |
|--|------------------|
| Inditex group                            | 3.3%             |
| Cinemex                                  | 2.1%             |
| Axo group                                | 1.9%             |
| Unifin                                   | 1.7%             |
| Chubb                                    | 1.7%             |
| El Palacio de Hierro                     | 1.7%             |
| Avon                                     | 1.4%             |
| IB group                                 | 1.2%             |
| Procter & Gamble                         | 1.2%             |
| Cinépolis                                | 1.2%             |
| Total                                    | 17.5%            |





#### **Number of visitors**

During 2Q21 and 6M21, the number of visitors in the commercial portfolio properties reached 13 and 23 million visitors, respectively.



#### Fixed rental revenues

Average monthly fixed rent per square meter of the stabilized portfolio was Ps. 375 in 2Q21, a 3% decrease compared to Ps. 387 per square meter in 2Q20.

Fixed rental revenues for the portfolio of properties in operation after the proportional recognition of the Covid-19 support program was Ps. 651 million in 2Q21, 9% lower compared to 2Q20. Fixed rental revenues as a percentage were 74% in Mexican pesos and 26% in U.S. dollars.







#### **Contract renewals**

At the close of 2Q21, GICSA renewed 65,303 square meters of GLA of the stabilized properties, a renewal rate of 99%.

#### **Maturity contract**

The following table shows select information related to maturity of lease contracts at operating properties at the close of 2Q21.

| Year   | Number of leases that expire | GLA of maturity contract | % the GLA that expire |
|--------|------------------------------|--------------------------|-----------------------|
| 2021   | 280                          | 84,010 m <sup>2</sup>    | 11.5%                 |
| 2022   | 468                          | 147,800 m²               | 20.2%                 |
| 2023   | 485                          | 121,604 m²               | 16.6%                 |
| 2024   | 388                          | 110,755 m²               | 15.2%                 |
| 2025   | 134                          | 64,994 m²                | 8.9%                  |
| + 2026 | 215                          | 201,837 m <sup>2</sup>   | 27.6%                 |

Per the table above, contracts set to expire in 2021 represent 11.5% of GLA of the portfolio in operation. As of June 30, 2021, none of GICSA's tenants individually represented more than 4.3% and 3.3% of the operating portfolio GLA and fixed rent, respectively.

#### Lease spread

Lease spread, defined as the difference in the level of fixed rent based on expired leases to the new level of rental revenues from new leases or renewed leases. The 2Q21 calculation was based on 89,303 square meters of contracts at shopping malls and consistent with this definition.

At the close of 2Q21, the lease spread for shopping malls in stabilized properties was 3.6%.





## Portfolio under development

### Status of commercialization of projects

As of the date of this report, the commercialization of properties in the stabilization process and under development registered a progress of 55,426 square meters of GLA under contract, representing 49% of the GLA associated with current projects in process of commercialization.

The following table shows the commercialization progress of projects under development and in stabilization process.

| Project                         | Total commercial | Total commercial spaces under contract |     | Total Leasable<br>Area | Total area ur | nder contract |
|---------------------------------|------------------|--|-----|------------------------|---------------|---------------|
|                                 | spaces           |  |     | (m²)                   | (m²)          |               |
| Commercial Use                  |                  |  |     |                        |               |               |
| Masaryk 169 <sup>1</sup>        | 3                | -                                      | -   | 1,359 m²               | -             | -             |
| Explanada Culiacán <sup>1</sup> | 202              | 152                                    | 75% | 53,582 m²              | 29,996 m²     | 56%           |
| Grand Outlet Riviera Maya       | 176              | 85                                     | 48% | 58,013 m²              | 25,429 m²     | 44%           |
| Total                           | 381              | 237                                    | 62% | 112,954 m²             | 55,426 m²     | 49%           |

<sup>&</sup>lt;sup>1</sup> In stabilization

The following table shows a breakdown of commercial spaces and GLA under contract during 2Q21 and 6M21.

|                                  | 1Q2        | 21    | 2Q2        | 21                | 6M21       |                   |  |
|----------------------------------|------------|-------|------------|-------------------|------------|-------------------|--|
| Properties                       | Commercial | GLA   | Commercial | GLA               | Commercial | GLA               |  |
|                                  | spaces     | (m²)  | spaces     | (m <sup>2</sup> ) | spaces     | (m <sup>2</sup> ) |  |
| La Isla Mérida                   | 4          | 245   | 6          | 6,449             | 10         | 6,693             |  |
| Paseo Interlomas                 | 5          | 1,049 | 10         | 1,472             | 15         | 2,521             |  |
| Forum Buenavista                 | 4          | 1,261 | 6          | 566               | 10         | 1,827             |  |
| Paseo Querétaro                  | 3          | 342   | 3          | 988               | 6          | 1,330             |  |
| Paseo Arcos Bosques              | 1          | 1,043 | 2          | 199               | 3          | 1,242             |  |
| Forum Culiacán                   | 3          | 440   | 6          | 702               | 9          | 1,142             |  |
| La Isla Acapulco                 | 6          | 673   | 4          | 331               | 10         | 1,004             |  |
| Forum Cuernavaca                 | 4          | 559   | 6          | 250               | 10         | 808               |  |
| Explanada Puebla                 | 4          | 175   | 7          | 614               | 11         | 790               |  |
| Explanada Pachuca                | 4          | 469   | 4          | 299               | 8          | 768               |  |
| Masaryk 111                      | -          |       | - 4        | 529               | 4          | 529               |  |
| City Walk                        | 1          | 56    | -          | -                 | 1          | 56                |  |
| Total stabilized portfolio       | 39         | 6,312 | 58         | 12,398            | 97         | 18,710            |  |
| Explanada Culiacán               | 5          | 441   | 5          | 784               | 10         | 1,225             |  |
| Total portfolio in stabilization | 5          | 441   | 5          | 784               | 10         | 1,225             |  |
| Total portfolio in operation     | 44         | 6,753 | 63         | 13,181            | 107        | 19,934            |  |
| Grand Outlet Riviera Maya        | 2          | 400   | 7          | 603               | 9          | 1,003             |  |
| dovolopment                      | 2          | 400   | 7          | 603               | 9          | 1,003             |  |
| Total commercialization          | 46         | 7,153 | 70         | 13,785            | 116        | 20,937            |  |





### **Projects under construction**

Currently, GICSA has 2 projects under development, with a solid progress in terms of construction and commercialization. Likewise, GICSA continues analyzing investment opportunities throughout Mexico to strengthen its portfolio and increase its presence in the country, including acquisition opportunities, developments, the consolidation of existing projects, as well as opportunities for third-party services.

The following table shows a breakdown of the work progress for projects that are currently under construction:

| Project                   | GLA                   | Estimated total investment <sup>1</sup> | Investment<br>Capex as of<br>2Q21 <sup>1</sup> | Capex pending investments at 2Q21 <sup>1</sup> | Work progress | Estimated opening date                      |
|---------------------------|-----------------------|---|--|--|---------------|---|
| Grand Outlet Riviera Maya | 58,013 m <sup>2</sup> | Ps. 2,269,249                           | Ps. 745,072                                    | Ps. 1,524,177                                  | 31%           | In review                                   |
| Total                     | 58,013 m²             | Ps. 2,269,249                           | Ps. 745,072                                    | Ps. 1,524,177                                  | 31%           |   |
| Cero5Cien*                | 74,405 m²             | Ps. 5,388,861                           | Ps. 4,260,111                                  | Ps. 1,128,749                                  | 45%           | Second half of 2021 /<br>First half of 2022 |
| Grand total               | 132,418 m²            | Ps. 7,658,110                           | Ps. 5,005,183                                  | Ps. 2,652,926                                  | 38%           |   |

 $<sup>^{\</sup>rm 1}$  Figures are expresses in thousands of mexican pesos (Ps.)

The following section provides information for every project under construction and development based on estimates and expectations. This information provides a general overview of GICSA's developments. The information included in this section may change or be modified in the future due to external factors. Therefore, these amounts should be regarded as estimates, and not as final figures.

<sup>\*</sup>Saleable square meters





### **Properties under construction**



### **Grand Outlet Riviera Maya**

With over 33 million visitors and a population of nearly 1 million in habitants, Riviera Maya is the ideal place for the world's largest Outlet "Malltertainment", a place where international visitors can enjoy unlimited shopping, international cuisine and the best entertainment options.

Grand Outlet Riviera Maya project will be located in a privileged area of the state of Quintana Roo in the Riviera Maya, just a few steps away from the beach and Cancún International Airport. This innovative project will form part of GICSA's new product category, *Malltertainment*, which is revolutionizing the shopping mall experience and industry in Mexico.

The development will have a total GLA of approximately 58,013 square meters to be developed by GICSA and approximately 90,000 square meters, including the development of our business partner which contributed land to the project. At June 30, 2021, 44% of leasable area was under contract with important global brands, such as: Coach, Brooks Brothers, Rapsodia, Madaluxe, Dolce & Gabbana, Salvatore Ferragamo, Armani Outlet, BCBG, True Religion, Katsuya, Stk, Melting Pot, Aéropostale, Adidas, Abercrombie, Levi´s, Calvin Klein, Joes, Shutz, Karen Millen and Tommy Hilfiger.





| Location                                | Riviera Maya, Quintana Roo |
|---|----------------------------|
| GLA (square meters)                     | 58,013 m²                  |
| Estimated total investment <sup>1</sup> | Ps. 2,269,249              |
| Capex to date <sup>1</sup>              | Ps. 745,072                |
| Expected delivery date                  | In review                  |

<sup>&</sup>lt;sup>1</sup> Figures are expressed in thousands of mexican pesos (Ps.)

|                                  | Contribution to work as a percentage | At March 31, 2021 | At June 30, 2021 |
|----------------------------------|--------------------------------------|-------------------|------------------|
| <b>Excavation and foundation</b> | 18%                                  | 98%               | 98%              |
| Civil work                       | 41%                                  | 30%               | 30%              |
| Installations and equipment      | 24%                                  | 5%                | 5%               |
| Finishes and facade              | 17%                                  | 0%                | 0%               |
| Work progress                    | 100%                                 | 31%               | 31%              |

Video link: http://www.gicsa.com.mx/en/portfolio/project-detail/grand-outlet-malltertainment-riviera-maya







The Cero5Cien residential project will be located in Lomas de Vista Hermosa, one of Mexico's most exclusive residential areas and therefore experiencing high demand for properties focused on the ultra-high-end segment.

The philosophy behind the project is to create a development in which residents live each day in their own personal paradise, with extraordinary amenities and in

a privileged location. The project will be developed on 55,000 square meters of land, of which only 35% will be built upon, with the remainder used for amenities, green spaces and lakes.

Cero5Cien will have 105 units. As of June 30, 2021, 53 units had been pre-sold, or 50% of planned units. The completion of the project is estimated to take place during 2021.









| Location                                | Mexico City                              |
|---|--|
| Saleable area (square meters)           | 74,405 m²                                |
| Estimated total investment <sup>1</sup> | Ps. 5,388,861                            |
| Capex to date <sup>1</sup>              | Ps. 4,260,111                            |
| Expected delivery date                  | Second half of 2021 / First half of 2022 |

<sup>&</sup>lt;sup>1</sup> Figures are expressed in thousands of mexican pesos (Ps.)

|                             | Contribution to work as a percentage | At March 31, 2021 | At June 30, 2021 |
|-----------------------------|--------------------------------------|-------------------|------------------|
| Excavation and foundation   | 10%                                  | 82%               | 84%              |
| Civil work                  | 34%                                  | 59%               | 59%              |
| Installations and equipment | 16%                                  | 13%               | 13%              |
| Finishes and facade         | 40%                                  | 36%               | 37%              |
| Work progress               | 100%                                 | 44.7%             | 45.3%            |





### **Statement of Financial Position**

For the period ended on December 31, 2020 and June 30, 2021.

(Figures in thousands of Pesos)

| Assets           Current assets         687,696         778,191           Restricted cash         731,588         693,652           Accounts and notes receivable- net         1,538,523         1,222,553           Accounts receivable (contingency)         265,318         250,855           Real Estate Inventory         787,460         649,762           Tax credits         2,308,013         2,261,579           Advances for project developments         179,839         184,772           Related parties         989,404         976,162           Total current assets         7,487,841         7,017,526           Non-current assets         Investment properties         58,543,216         57,694,331           Real Estate Inventory         2,784,762         2,784,762           Property, furniture and equipment – net         618,225         675,257           Advances for project developments         476,141         534,031 | (12%) 5% 26% 6% 21% 2% (3%) 1%             |
|--|--|
| Cash and cash equivalents       687,696       778,191         Restricted cash       731,588       693,652         Accounts and notes receivable- net       1,538,523       1,222,553         Accounts receivable (contingency)       265,318       250,855         Real Estate Inventory       787,460       649,762         Tax credits       2,308,013       2,261,579         Advances for project developments       179,839       184,772         Related parties       989,404       976,162         Total current assets       7,487,841       7,017,526         Non-current assets       1nvestment properties       58,543,216       57,694,331         Real Estate Inventory       2,784,762       2,784,762         Property, furniture and equipment – net       618,225       675,257         Advances for project developments       476,141       534,031   | 5%<br>26%<br>6%<br>21%<br>2%<br>(3%)<br>1% |
| Restricted cash         731,588         693,652           Accounts and notes receivable- net         1,538,523         1,222,553           Accounts receivable (contingency)         265,318         250,855           Real Estate Inventory         787,460         649,762           Tax credits         2,308,013         2,261,579           Advances for project developments         179,839         184,772           Related parties         989,404         976,162           Total current assets         7,487,841         7,017,526           Non-current assets         1         58,543,216         57,694,331           Real Estate Inventory         2,784,762         2,784,762           Property, furniture and equipment – net         618,225         675,257           Advances for project developments         476,141         534,031   | 5%<br>26%<br>6%<br>21%<br>2%<br>(3%)<br>1% |
| Accounts and notes receivable- net         1,538,523         1,222,553           Accounts receivable (contingency)         265,318         250,855           Real Estate Inventory         787,460         649,762           Tax credits         2,308,013         2,261,579           Advances for project developments         179,839         184,772           Related parties         989,404         976,162           Total current assets         7,487,841         7,017,526           Non-current assets         1         58,543,216         57,694,331           Real Estate Inventory         2,784,762         2,784,762           Property, furniture and equipment – net         618,225         675,257           Advances for project developments         476,141         534,031   | 26%<br>6%<br>21%<br>2%<br>(3%)<br>1%       |
| Accounts receivable (contingency)         265,318         250,855           Real Estate Inventory         787,460         649,762           Tax credits         2,308,013         2,261,579           Advances for project developments         179,839         184,772           Related parties         989,404         976,162           Total current assets         7,487,841         7,017,526           Non-current assets         Investment properties         58,543,216         57,694,331           Real Estate Inventory         2,784,762         2,784,762           Property, furniture and equipment – net         618,225         675,257           Advances for project developments         476,141         534,031  | 6%<br>21%<br>2%<br>(3%)<br>1%              |
| Real Estate Inventory         787,460         649,762           Tax credits         2,308,013         2,261,579           Advances for project developments         179,839         184,772           Related parties         989,404         976,162           Total current assets         7,487,841         7,017,526           Non-current assets         58,543,216         57,694,331           Real Estate Inventory         2,784,762         2,784,762           Property, furniture and equipment – net         618,225         675,257           Advances for project developments         476,141         534,031  | 21%<br>2%<br>(3%)<br>1%                    |
| Tax credits         2,308,013         2,261,579           Advances for project developments         179,839         184,772           Related parties         989,404         976,162           Total current assets         7,487,841         7,017,526           Non-current assets         58,543,216         57,694,331           Real Estate Inventory         2,784,762         2,784,762           Property, furniture and equipment – net         618,225         675,257           Advances for project developments         476,141         534,031  | 2%<br>(3%)<br>1%                           |
| Advances for project developments         179,839         184,772           Related parties         989,404         976,162           Total current assets         7,487,841         7,017,526           Non-current assets         85,543,216         57,694,331           Investment properties         58,543,216         57,694,331           Real Estate Inventory         2,784,762         2,784,762           Property, furniture and equipment – net         618,225         675,257           Advances for project developments         476,141         534,031  | (3%)<br>1%                                 |
| Related parties         989,404         976,162           Total current assets         7,487,841         7,017,526           Non-current assets         58,543,216         57,694,331           Investment properties         58,543,216         57,694,331           Real Estate Inventory         2,784,762         2,784,762           Property, furniture and equipment – net         618,225         675,257           Advances for project developments         476,141         534,031  | 1%   |
| Total current assets         7,487,841         7,017,526           Non-current assets         58,543,216         57,694,331           Investment properties         58,543,216         57,694,331           Real Estate Inventory         2,784,762         2,784,762           Property, furniture and equipment – net         618,225         675,257           Advances for project developments         476,141         534,031  |  |
| Non-current assets           Investment properties         58,543,216         57,694,331           Real Estate Inventory         2,784,762         2,784,762           Property, furniture and equipment – net         618,225         675,257           Advances for project developments         476,141         534,031   | 7%   |
| Investment properties         58,543,216         57,694,331           Real Estate Inventory         2,784,762         2,784,762           Property, furniture and equipment – net         618,225         675,257           Advances for project developments         476,141         534,031  |  |
| Real Estate Inventory         2,784,762         2,784,762           Property, furniture and equipment – net         618,225         675,257           Advances for project developments         476,141         534,031  |  |
| Property, furniture and equipment – net 618,225 675,257 Advances for project developments 476,141 534,031  | 1%   |
| Advances for project developments 476,141 534,031  | 0%   |
|  | (8%)                                       |
|  | (11%)                                      |
| Investment in associates and in joint ventures 862,848 857,807   | 0.6%                                       |
| Derivative Financial Instruments 540 3,973   | (86%)                                      |
| Deferred income taxes provision 2,882,737 2,882,737  | 0%   |
| Assets by right of use 886,077 895,685   | (1%)                                       |
| Guarantee deposits and prepayments 89,377 127,076  | (30%)                                      |
| Total non-current assets 67,143,923 66,455,659   | 1%   |
| Total assets 74,631,764 73,473,185   | 2%   |
| Liabilities and stockholders' equity   |  |
| Current liabilities  |  |
| Suppliers 810,439 747,667  | 8%   |
| Current portion of long-term local bank loans 735,614 976,630  | (25%)                                      |
| Current portion of long-term local bonds 1,913,101 1,132,383   | 69%  |
| Rent, security deposit and key money 17,667 20,784   | (15%)                                      |
| Related parties 117,084 117,084  | 0%   |
| Lease contract creditors 78,992 78,445   | 0.7%                                       |
| Income tax payable 1,027,773 986,812   | 4%   |
| Total current liabilities 4,700,670 4,059,805  | 16%  |
| Non-current liabilities  |  |
| Long-term bank loans 17,763,134 17,058,883   | 4%   |
| Stock Certificates 7,178,891 7,671,030   | (6%)                                       |
| Provision and Employee benefits 30,505 36,268  | (16%)                                      |
| Lease contract creditors 907,236 885,916   | 2%   |
| Tenant deposits, rent and key money 1,483,064 1,410,054  | 5%   |
| Derivative Financial Instruments 145,263 366,988   | (60%)                                      |
| Long-term income tax payable 519,571 519,571   | 0%   |
| Deferred income tax provision 10,479,476 10,357,105  | 1%   |
| Total non-current liabilities 38,507,140 38,305,815  | 0.5%                                       |
| Total liabilities 43,207,810 42,365,620  | 2%   |
| Capital stock 636,605 636,605  | 0%   |
| Stock repurchase (282,452) -282,452  | 0%   |
|  | 0%   |
| Retained earnings 9,595,667 9,595,667  | 2%   |
| Retained earnings         9,595,667         9,595,667           Premium in capital         16,424,640         16,029,893   | 2%   |
|  |  |
| Premium in capital 16,424,640 16,029,893   | ~~~~~~                                     |
| Premium in capital         16,424,640         16,029,893           Controlling interest         26,374,460         25,979,713  | (2%)<br>1%                                 |





# **Consolidated Statement of Comprehensive Income**

For period ended on June 30, 2021 compared to June 30, 2020.

(Figures in thousands of Pesos)

| Consolidated Statement of Comprehensive Income                 | 2Q21      | 2Q20      | Variation<br>2Q21 vs 2Q20 |
|--|-----------|-----------|---------------------------|
| Revenues   |           |           |                           |
| Rental income and key money                                    | 789,471   | 791,162   | (0.2%)                    |
| Discount rental income and key money (contingency)             | (66,893)  | (25,562)  | 162%                      |
| Maintenance and advertising income                             | 139,022   | 133,386   | 4%                        |
| Discount maintenance and advertising (contingency)             | (2,472)   | 0         | 100%                      |
| Parking income and operating services                          | 59,260    | 41,650    | 42%                       |
| Revenues from real estate services                             | 6,157     | 7,013     | (12%)                     |
| Total operating revenue  | 924,545   | 947,649   | (2%)                      |
| Revenues from construction services executed for third parties | 6,778     | 8,108     | (16%)                     |
| Revenues from the sale of real estate inventories              | 43,102    | 3,367     | 1180%                     |
| Total Other Operating Revenue                                  | 49,880    | 11,475    | 335%                      |
| Total revenue  | 974,425   | 959,124   | 2%                        |
| Cost of execution of work for third party                      | (6,822)   | (7,798)   | (13%)                     |
| Cost for sale of real estate inventories                       | (49,404)  | 0         | 100%                      |
| Total Costs  | (56,226)  | (7,798)   | 621%                      |
| Real Estate services expenses                                  | (2,100)   | (2,649)   | (21%)                     |
| Operating expenses from owned properties                       | (177,897) | (169,729) | 5%                        |
| Administrative expenses  | (69,143)  | (59,436)  | 16%                       |
| Amortization and depreciation                                  | (28,442)  | (52,453)  | (46%)                     |
| Other expenses (income) net                                    | 6,393     | 6,312     | 1%                        |
| Total Expenses   | (271,189) | (277,955) | (2%)                      |
| Total costs and expenses                                       | (327,415) | (285,753) | 15%                       |
| Operating profit before valuation effects                      | 647,010   | 673,371   | (4%)                      |
| Fair value adjustments to investment properties                | 119,610   | (127,201) | 194%                      |
| Results of associates and joint venture                        | 10,123    | 9,329     | 9%                        |
| Operating profit   | 776,743   | 555,499   | 40%                       |
| Finance income   | 51,991    | 39,514    | 32%                       |
| Finance costs  | (544,711) | (576,563) | (6%)                      |
| Foreign exchange gains - net                                   | 200,523   | 200,184   | 0.2%                      |
| Finance (costs) income - net                                   | (292,197) | (336,865) | (13%)                     |
| Profit before income tax                                       | 484,546   | 218,634   | 122%                      |
| Deferred Income Taxes  | (65,428)  | 24,565    | (366%)                    |
| Consolidated net profit  | 419,118   | 243,199   | 72%                       |
| Consolidated net profit attributable to:                       |           |           |                           |
| Controlling interest   | 588,498   | 160,400   | 267%                      |
| Non-controlling interest                                       | (169,380) | 82,799    | (305%)                    |
|  | 419,118   | 243,199   | 72%                       |





### **NOI – EBIDTA Reconciliation**

The following table shows the reconciliation of NOI and EBITDA with the income statement, as of June 30, 2021 and June 30, 2020:

(Figures in thousands of pesos)

| Reconciliation NOI - EBITDA   | 2Q21     | 2Q20     | Var. % |
|---|----------|----------|--------|
| Operating profit before valuation effects/Total revenues minus costs and expenses | 647,010  | 673,371  | (4%)   |
| Minus   |          |          |        |
| Revenues from property management to third parties                                | 0        | 3,538    | (100%) |
| Revenues from construction work services to third parties <sup>1</sup>            | 6,778    | 8,108    | (16%)  |
| Revenues from sale of real estate inventories <sup>2</sup>                        | 0        | 3,367    | (100%) |
| Other revenues (expenses)   | 6,393    | 6,312    | 1%     |
| Costs from Forum Coatzacoalcos <sup>3</sup>                                       | 10,735   | 5,762    | 86%    |
| Plus  |          |          |        |
| Expenses for third party property management                                      | 0        | 2,649    | (100%) |
| Cost of execution of work for third party <sup>1</sup>                            | 6,822    | 7,798    | (13%)  |
| Cost of sale for real estate inventories <sup>2</sup>                             | 0        | 0        | 0%     |
| Amortization and depreciation   | 28,442   | 52,453   | (46%)  |
| Other revenues  | 0        | 0        | 0%     |
| Revenues Coatzacoalcos costs <sup>3</sup>   | 22,987   | 20,622   | 11%    |
| EBITDA  | 681,355  | 729,805  | (7%)   |
| Minus   |          |          |        |
| Results from services to third parties  | (55,619) | (59,261) | (6%)   |
| Profit from real estate inventories <sup>2</sup>                                  | (6,302)  | 0        | 100%   |
| NOI   | 743,276  | 789,067  | (6%)   |
| Minus   |          |          |        |
| Adjusted NOI attributable to non-controlling participation                        | 124,388  | 125,878  | (1%)   |
| Adjusted proportional NOI   | 618,888  | 663,189  | (7%)   |
| Plus  |          |          |        |
| Results from services to third parties  | (55,619) | (59,261) | (6%)   |
| Profit from real estate inventories <sup>2</sup>                                  | (6,302)  | 0        | 100%   |
| Adjusted proportional EBITDA  | 556,967  | 603,927  | (8%)   |

<sup>1.</sup> We incur in costs and expenses related to real estate for our development projects and projects to develop provided to third parties, which are registered as income for our statement Comprehensive income for services, maintenance, and advertising items.

<sup>2.</sup> Proceeds from sale of non-recurring real estate inventories.

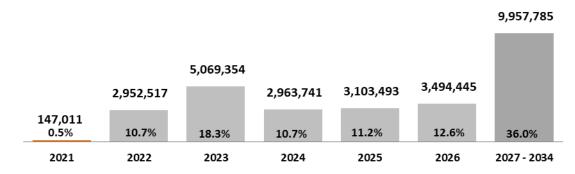
<sup>3.</sup> GICSA registers the results of Forum Coatzacoalcos under the equity method. These adjustments correspond to a consolidation of 100% of the results for purposes of presentation of pro-forma adjusted EBITDA.





### **Debt Position Breakdown**

### Debt amortization\*1



| Debt Analysis                    | 2Q21       | 1Q21       | Var. % |
|----------------------------------|------------|------------|--------|
| Consolidated debt*               | 27,735,463 | 27,683,349 | 0.2%   |
| Consolidated debt in pesos*      | 20,691,001 | 20,950,018 | (1%)   |
| Consolidated debt in dollars*    | 355,732    | 326,786    | 9%     |
| GICSA's proportinal debt*        | 25,224,333 | 25,168,459 | 0.2%   |
| Loan to Value ratio <sup>2</sup> | 37%        | 37%        | (0.7%) |
| % Local Currency (Ps.)           | 75%        | 76%        | (1%)   |
| % Foreign currency (Dlls)        | 25%        | 24%        | 4%     |

<sup>\*</sup> Thousands of pesos.

<sup>&</sup>lt;sup>2</sup> Total consolidated debt / Total Assets.

| Acredited / Property                             | / Property Expiration due Current balance Base rate Margin |                | Margin      | GICSA's   | Proportional debt balance |               |                |             |
|--|--|----------------|-------------|-----------|---------------------------|---------------|----------------|-------------|
| rareanca / Froperty                              | date   |                |             | Dasc rate |                           | Participation |                |             |
| Paseo Arcos Bosques                              | 31-May-26  | -              | 150,000,000 | Libor 1M  | 3.35                      | 50%           | -              | 75,000,000  |
| Capital Reforma                                  | 01-Jun-24  | -              | 110,339,724 | Libor 1M  | 2.35                      | 100%          | -              | 110,339,724 |
| Paseo Interlomas                                 | 15-Dec-27  | 2,089,798,227  | -           | TIIE 28D  | 3.00                      | 50%           | 1,044,899,113  | -           |
| Sub total simple credit                          |  | 2,089,798,227  | 260,339,724 |           |                           | 65%           | 1,044,899,113  | 185,339,724 |
| Lomas Altas                                      | 12-Nov-21  | 15,000,000     | -           | TIIE 28D  | 4.00                      | 100%          | 15,000,000     | -           |
| Explanada Culiacán                               | 20-Oct-24  | 608,300,780    | -           | TIIE 28D  | 4.00                      | 100%          | 608,300,780    | -           |
| Lomas Altas                                      | 14-Oct-25  | 414,559,587    | -           | TIIE 28D  | 4.00                      | 100%          | 414,559,587    | -           |
| Grand Outlet Riviera Maya                        | 11-Mar-36  | 286,593,980    | -           | TIIE 90D  | 3.00                      | 100%          | 286,593,980    | -           |
| Sub total of credit for properties under constru | ction  | 1,324,454,347  |             |           |                           | 100%          | 1,324,454,347  | -           |
| Class A-1 Senior                                 | 18-Dec-34  | 7,200,000,000  | -           | 9.50%     | -                         | 100%          | 7,200,000,000  | -           |
| Class A-1 Senior                                 | 18-Dec-34  | -              | 100,000,000 | 4.80%     | -                         | 100%          | -              | 100,000,000 |
| Class A-2 Senior                                 | 18-Dec-34  | 428,980,000    | -           | 9.90%     | -                         | 100%          | 428,980,000    | -           |
| Sub total international loans                    |  | 7,628,980,000  | 100,000,000 |           |                           | 100%          | 7,628,980,000  | 100,000,000 |
| GICSA 17   | 08-Dec-23  | 915,577,508    | -           | TIIE 28D  | 4.10                      | 100%          | 915,577,508    | -           |
| GICSA 19   | 24-Mar-22  | 1,699,588,318  | -           | TIIE 28D  | 4.05                      | 100%          | 1,699,588,318  | -           |
| GICSA 15   | 01-Dec-22  | 548,218,627    | -           | 9.08%     | 1.00                      | 100%          | 548,218,627    | -           |
| GICSA 16U  | 16-Oct-23  | 3,473,044,053  | -           | 6.95%     | 0.50                      | 100%          | 3,473,044,053  | -           |
| GICSA 18U  | 13-Nov-25  | 2,366,562,899  | -           | 8.98%     | 0.50                      | 100%          | 2,366,562,899  | -           |
| Sub total stock certificates                     |  | 9,002,991,406  |             |           |                           | 100%          | 9,002,991,406  | -           |
| Exitus   | 17-Jun-22  | 107,409,091    | -           | -         | -                         | 100%          | 107,409,091    | -           |
| Sofoplus   | 26-Nov-22  | 100,000,000    | -           | 18%       | -                         | 100%          | 100,000,000    | -           |
| Ficein   | 17-Feb-23  | 100,000,000    | -           | TIIE 28D  | 8.00                      | 100%          | 100,000,000    | -           |
| Ficein   | 17-Feb-23  | -              | 5,000,000   | 4.25%     | -                         | 100%          | -              | 5,000,000   |
| Fondo H  | 23-Feb-23  | 100,000,000    | -           | 17.00%    | -                         | 100%          | 100,000,000    | -           |
| Sub total Corporate loans                        |  | 407,409,091    | 5,000,000   |           |                           | 100%          | 407,409,091    | 5,000,000   |
| Total debt before adjustments to accounting va   | aluation   | 20,453,633,070 | 365,339,724 |           |                           | 91%           | 19,408,733,957 | 290,339,724 |
| Total adjustments for accounting valuation       |  | 237,367,816    | (9,607,321) | -         | -                         | 100%          | 245,425,377    | (9,056,179) |
| Total consolidated debt                          |  | 20,691,000,886 | 355,732,403 |           |                           | 91%           | 19,654,159,334 | 281,283,544 |

GICSA concluded 2Q21 with an indebtedness level of Ps. 27,735 million and total assets of Ps. 74,632 million, corresponding to LTV (Loan To Assets) of 37%. The funding mix is comprised of 41% floating and 59% fixed.

<sup>&</sup>lt;sup>1</sup>Excluding adjustments for accounting valuation.





#### Statement of Financial Position

#### Main Assets

### Cash and Cash Equivalents.

Cash and cash equivalents at the close of 2Q21 was Ps. 688 million, a 12% decrease compared to Ps. 778 million at the close of 2020. The decrease was mainly due to the principal payment of Ps. 150 million in CEBURES, local bonds (trading symbol GICSA 17), investments in real estate, and the payment of annual and provisional taxes during 2021.

#### Account and Notes Receivable - net.

At the close of 2Q21, accounts and notes receivable were of Ps. 1,804 million, an increase of 22% compared to Ps. 1,473 million in 2020, due to an increase in portfolio of accounts receivable turnover and agreements signed with tenants as part of GICSA's Covid-19 support program.

#### Real Estate Inventories

At the close of 2Q21, the balance of real estate inventories was Ps. 787 million, a 21% increase compared to Ps. 650 million reported at the close of 2020, mainly due to construction progress at the Cero5Cien residential project.

#### **Investment Properties**

At the close of 2Q21, Investment Properties increased from Ps. 57,694 million at the close of 2020 to Ps. 58,543 million, mainly due to the revaluation of properties in operation.

#### **Main Liabilities**

#### Current portion of local bonds (CEBURES)

At the close of 2Q21, the current portion of local bonds (CEBURES) increased by 69%, due to the maturity in March 2022 of local bonds issued under the trading symbol GICSA 19.

#### Derivative Financial Instruments

At the close of 2Q21, derivative financial Instruments were Ps. 145 million, a decrease of 60% compared to Ps. 363 million at the close of 2020. The decrease is mainly due to the mark-to-market valuation effects related to interest rate swaps.





### **Consolidated Statement of Comprehensive Income**

#### Total Operating Revenue

At the close of 2Q21, total operating revenue was Ps. 925 million, a decline of 2% compared to Ps. 948 million in 2Q20, as a result of discounts granted to tenants under GICSA's Covid-19 support program. Also for this reason, there was a decline in revenues from entertainment, hotel and real estate services.

At the close of 2Q21, Ps. 69 million was recorded as discounts granted tenants under the Covid-19 support program. These discounts are recognized in accordance with the IFRS 16 amendment, which stipulates that any modification and/or discount to a lease contract related to a Covid-19 contingency will be recognized in accordance with the remaining term of each contract.

#### Total Other Operating Revenue

At the close of 2Q21, total other operating revenue was Ps. 50 million, a decrease of 335% compared to Ps. 11 million in 2Q20, due to income recognition from the Cero5Cien residential project.

### Total Costs and Expenses

At the close of 2Q21, total costs were Ps. 56 million, an increase of 621% compared to 2Q20, due to the recognition of costs associated with the Cero5Cien residential project.

At the close of 2Q21, total expenses decreased by 2%, from Ps. 278 million in 2Q20 to Ps. 271 million in 2Q21, mainly due to the strategy implemented by the Company since 2Q20 to reduce corporate and operating expenses.

#### Operating Profit before Valuation Effects

At the close of 2Q21, operating profit before valuation effects decreased 4% to Ps. 647 million. The decrease was mainly due to the recognition related to GICSA's Covid-19 support program for tenants.

#### Net Operating Income (NOI)

Consolidated and proportional NOI in 2Q21, were Ps. 743 million and Ps. 619 million, respectively, decreases 6% and 7%, compared to 2Q20.

#### Consolidated EBITDA

Consolidated and proportional EBITDA in 2Q21, were Ps. 681 million and Ps. 557 million, respectively, decreases of 7% and 8%, compared to 2Q20.





### **Conference call**

# GICSA cordially invites you to its Second Quarter 2021 Conference call

Thursday, July 29, 2021 12:00 PM Eastern time 11:00 AM Mexico City Time

#### Presenting for GICSA:

Diódoro Batalla - Chief Financial Officer

### To access the call, please dial:

1 (800) 895 3361 U.S. participants 1 (785) 424 1062 International participants

Passcode: 44272

### **Analyst coverage**

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| Morgan Stanley | Nikolaj Lippmann          | nikolaj.lippmann@morganstanley.com |





### **About the Company**

GICSA is a leading company in the development, investment, commercialization and operation of shopping malls, corporate offices and mixed used well known for their high-quality standards, which transform and create new development spaces, lifestyles and employment in Mexico, in accordance to its history and executed projects. As of June 30, 2021, the Company owned 17 income-generating properties, consisting of eleven shopping malls, five mixed use projects (which include five shopping malls, five corporate offices and one hotel), and one corporate office building, representing a total Gross Leasable Area (GLA) 965,534 square meters, and a Proportional GLA of 826,343 square meters. Since June 2015, GICSA is listed on the Mexican Stock Exchange under the ticker (BMV: GICSA B).

### **Forward-Looking Statements**

This press release may contain forward-looking statements and involve risk and uncertainty. The words "estimates", "anticipates", "projects", "plans", "believes", "expects", "seeks" and similar expressions, are intended to identify forward-looking statements. Grupo GICSA warns readers that declarations and/or estimates mentioned in this document, or stated by Grupo GICSA's management team, are subject to a number of risks and uncertainties that could be in function of various factors that are out of Grupo GICSA's control. Future expectations reflect Grupo GICSA's judgement at the date of this document. Grupo GICSA reserves the right or obligation to update information contained in the report or derived from it. Past or present performance is not an indicator of future performance.

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